

Kings Health Partners – An Overview

Southwark Overview and Scrutiny Committee

30 June 2010

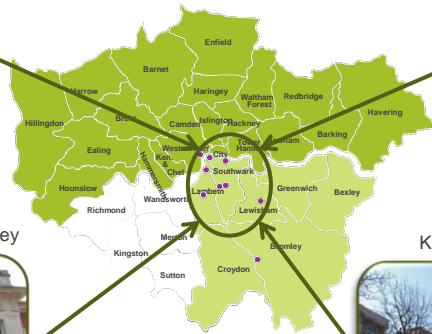
Frances O'Callaghan – Director of Performance and Delivery



The partners – four highly-performing institutions

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Guy's and St. Thomas'



South London and the Maudsley



King's College Hospital



South East London Heat Map

Health Indicator	Lambeth	Southwark	Lewisham	Greenwich	Croydon	Bromley	Bexley
Binge drinking adults	Red	Red	Yellow	Yellow	Green	Green	Green
Deaths from smoking	Red	Red	Red	Red	Green	Green	Green
Drug Misuse	Red	Red	Red	Yellow	Green	Green	Green
Early deaths: Cancer	Red	Red	Red	Red	Green	Green	Yellow
Early deaths: Heart disease & stroke	Red	Red	Red	Red	Yellow	Green	Green
Healthy eating adults	Green	Yellow	Red	Red	Yellow	Green	Red
Hospital stays due to alcohol	Red	Red	Red	Yellow	Yellow	Green	Green
Infant Mortality	Red	Red	Yellow	Yellow	Red	Green	Yellow
Life expectancy	Red	Red	Red	Red	Yellow	Green	Green
Mental Illness	Red	Red	Red	Red	Yellow	Green	Green
Obese Adults	Yellow	Red	Red	Red	Yellow	Green	Red
Obese Children	Red	Red	Yellow	Green	Yellow	Green	Green
Physically active adults	Green	Yellow	Yellow	Red	Red	Red	Red
Teenage Pregnancy	Red	Red	Red	Red	Red	Green	Green
Tuberculosis	Red	Red	Green	Yellow	Green	Green	Green
Violent Crime	Red	Red	Red	Red	Green	Green	Green

Key

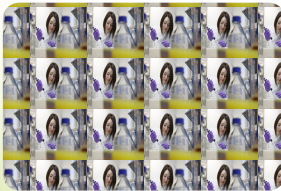
- Worse than London average
- In line with London average
- Better than London average

Source : Department of Health Community Health Profiles 2009

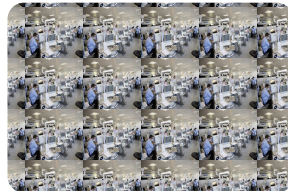
Our Vision

King's Health Partners is pioneering better health and well-being, locally and globally, through integrating excellence...

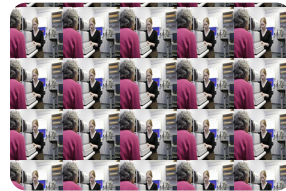
in research



in education/training



in patient care



Our Mission

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King's Health Partners will become the UK's leading AHSC. We will:

- **Drive the integration** of research, education and training and clinical care, for the benefit of patients, through our new Clinical Academic Groups (CAGs).
- **Consider all aspects of the health needs** of our patients when they come to us for help.
- **Improve health and well-being** across our ethnically and socially diverse communities and work to reduce inequalities.
- **Develop an AHSC that draws upon all academic expertise** in medical science and also in basic science, social science, law and humanities.
- **Deliver a radical shift in healthcare** by identifying 'at risk' groups, based on genotype and lifestyle, and helping them to avoid illness.
- **Work innovatively with stakeholders** in the redesign of care pathways, including the delivery of care closer to home.

 KING'S HEALTH PARTNERS

Our Values and Guiding Principles

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- **Always put our patients first**
- **Focus on pioneering research:** by rapidly and efficiently translating new discoveries.
- **Provide innovative learning opportunities:** by bringing together educational, academic and clinical expertise.
- **Work in partnership:** by building on and extending clinical and academic collaborations.
- **Transform the nature of healthcare:** by moving from treatment towards population screening and disease prevention.
- **Deliver excellence**
- **Disseminate knowledge**
- **Exercise scholarship in everything we do:** by being enquiring, reflective and challenging to ensure that everything we do adds value.
- **Be inclusive**

 KING'S HEALTH PARTNERS

Our Strategic Objectives (1)

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- Mental health services and physical health services work collaboratively to treat the entire individual.
- Constantly seek to reduce costs and improve quality for the benefit of patient care across the partnership and the wider health and social care system.
- Underpin all these objectives by working with our stakeholders to build information technology and resources to support our efforts.
- Establish, in collaboration with our stakeholders, an 'Academy of Apprentices' to offer training opportunities to our local population in a range of health related skills.
- Develop education programmes for staff and share with wider healthcare community of south London and beyond

Our Strategic Objectives (2)

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- We will be in the top 10 globally, both clinically and academically, in the fields of:
 - Cardiovascular disease
 - Transplantation, immunity and inflammation linked to disease
 - Mental health and neurosciences
- We will build our capacity to address diseases that have a particularly large impact on our **local community**, but also are important on a global scale, in the areas of:
 - Childhood diseases
 - Diabetes and obesity
 - Cancer
- Ensure our academic expertise is applied to all our clinical services to pursue our tripartite mission.

Available evidence suggests that healthcare systems must cover, in an integrated way, the whole patient pathway if we are to achieve:

- Optimal clinical care pathway design and implementation
- Engagement/commitment from all healthcare/social care professionals involved in an individuals care
- A shift in the mindset of staff – to focus on the performance of the system, rather than an institution
- Public health goals
- Control of costs
- Effective commissioning

King's Health Partners wishes to work with commissioners and partner providers to achieve an integrated high quality cost-effective sustainable healthcare system for south London.

Developing the proposals to become an AHSC

- Commitment by partners in 2008 and DH announced accreditation process in autumn 2008
- Stakeholder events from October to December 2008
- Hosted international conference in March 2009

Strategy Development

- “Summer of Dialogue 2009” included events for all stakeholders
- Representation from all local Commissioners
- Mental health commissioner workshop Dec 2009 and quarterly workshops through 2010

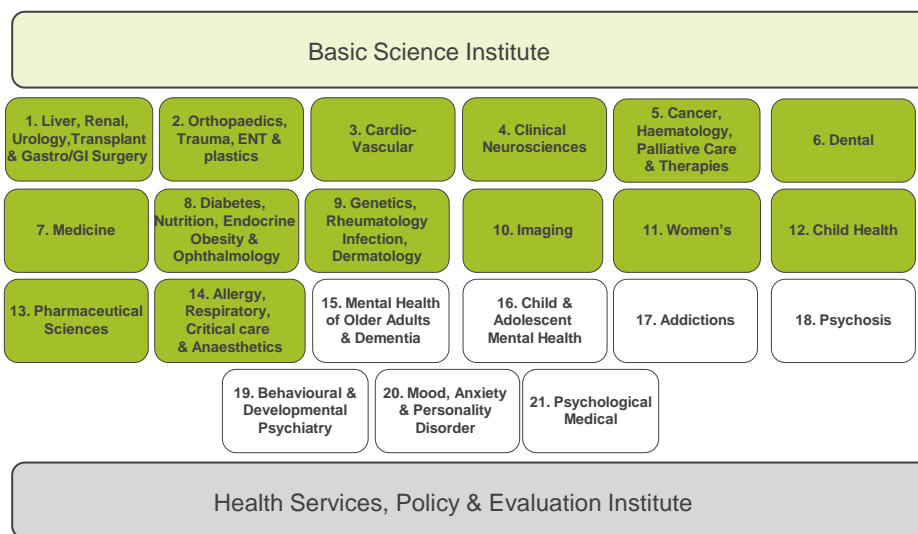
On going engagement

- Mental Health Partnership Board
- Commissioner Stakeholder Forum
- Representation on Clinical Academic Groups

Guiding Principles for CAGS

Partner organisations are now focusing on becoming “CAG ready” via an internal accreditation process and developing local engagement plans.

- **Partnerships with stakeholders** – high level of engagement with service users and others.
- **Care pathway development** is a cornerstone of CAG development – key to meaningful engagement of stakeholders
- **Bring together clinical and academic staff** to deliver the ‘tripartite’ agenda – clinical, research, education and training working together to improve the quality of services
- **Success measured by outcomes and satisfaction** for service users
- **Development of joint plans** – strategy, developments and efficiencies
- **Integrate physical, psychological & social** – emphasis on social care, recovery and interface between acute and mental health services
- **Enhance multi-disciplinary approaches** – leadership & team working



Primary Care and Public Health Research Group

- Membership includes: Professors of Primary Care & Public Health, PCT Medical Directors, PEC & DPHs, provider Trusts, primary care practitioners
- Group aims: promoting health gain in the local population, prioritising areas for future primary care/public health research and developing supporting infrastructure, provide primary care/public health expertise to KHP CAGs (identified members to provide input to CAGs)

Primary care representation on planning & development groups

- GP involvement currently being sought & funded
- Building on existing links and relationships at a service and planning level
- Identifying how to engage GPs and others where strong links are necessary at the CAG level e.g. Mood, Anxiety and Personality Disorder CAG
- Welcome suggestions about developing this further

Engagement with broader stakeholders

- Broad and different stakeholders for clinical, teaching and training and research and development aspects of King's Health Partners.
- Some stakeholders to be engaged on King's Health Partners wide basis e.g. pharma, MRC, Wellcome Trust, HIEC
- King's Health Partners partner organisations continue to use mechanisms developed at organisational level (including contributing to borough based groups and committees)
- CAGs to develop plans for stakeholder engagement based around their particular theme/services
- Particular opportunities based on care pathway development in SLaM

KHP Executive

Professor Robert Lechler	Executive Director
Professor John Moxham	Director of Clinical Strategy
Professor Anne Greenough	Director of Education and Training
Vacant	Director of Research
Frances O'Callaghan	Director of Performance and Delivery

Engagement and Involvement

- CAG Development
- Integrated care provided across a system
- Care provided out of hospital
- What can KHP do for the community it serves to add value?
- What are the markers of success?